Local Control Accountability Plan and Annual Update (LCAP) Template

LCAP Year: 2018-19

Addendum: General Instructions & regulatory

requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts

(not limits)

LCFF Evaluation Rubrics: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name	Contact Name and Title	Email and Phone	
Alpha Cindy Avitia High School	Chris Kang	ckang@alphaps.org	
	Chief Operating Officer	917-270-3588	

2017-20 Plan Summary

The Story

Describe the students and community and how the LEA serves them.

Led by Principal Will Eden and a team of dedicated and skilled teachers, Alpha: Cindy Avitia prepares all students for college with the knowledge, skills, and self-discipline needed to succeed. Further, Alpha also supports families through every step of the college process to ensure students successfully apply to, enroll, and succeed throughout college. Alpha: Cindy Avitia High School is a small, safe and tuition-free community school that opened its doors to its first class of 9th graders in the summer of 2015.

The school currently serves grades 9 to 11 and will grow to 12th grade in the 18-19 school year. Cindy students are primarily Latino and Vietnamese, and reside in East San Jose. Many students will be the first in their families to attend college.

The school is named in honor of Alpha's first board president, Cindy Avitia. Born and raised in East San Jose, Cindy served her community as an activist across many issues, a social and civil rights advocate, and an immigration attorney. Alpha is honored to memorialize Cindy, her commitment to empowering her community, and the spirit of service she embodied.

LCAP Highlights

Identify and briefly summarize the key features of this year's LCAP.

CAHS has continued to work hard on its goals and the associated actions and services in order to reach its annual measurable outcomes. The school is continuing with many of the goals listed in last year's

LCAP to ensure we are consistent in our focus and can build on successes year over year. However, based on parent feedback and input, we will add actions and services around additional support and interventions for our struggling learners, EL learners, and towards counseling services for all for students.

Review of Performance

Based on a review of performance on the state indicators and local performance indicators included in the LCFF Evaluation Rubrics, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

Greatest Progress

CAHS showed significant progress around various aspects of its academic program. In particular, offering consistent professional development for teachers on a weekly basis allowed teachers to collaborate on content and data. In addition, individual coaching for each teacher continued to help support the development of our teachers.

Referring to the LCFF Evaluation Rubrics, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

Greatest Needs

CAHS's greatest need/area of growth continues to be around Goal 2: ensuring that all students will make significant growth toward mastery of the Common Core State Standards in English Language Arts and Math; EL students will demonstrate growth in meeting EL standards.

Our priorities for 2018-19 have a heavy focus on on providing additional time, resources, and personnel to support our struggling learners and our EL learners. In addition, we will provide additional counselors and student behavior/culture supports to better support socio-emotional needs and improve student culture.

Referring to the LCFF Evaluation Rubrics, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

Performance Gaps

No performance gaps as defined above.

If not previously addressed, identify the two to three most significant ways that the LEA will increase or improve services for low-income students, English learners, and foster youth.

Increased or Improved Services

While most of CAHS's population are ELs, low-income, or foster youth, we will specifically commit additional resources and supports for these groups next year.

Budget Summary

Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION	AMOUNT
Total General Fund Budget Expenditures for LCAP Year	\$6,574,847
Total Funds Budgeted for Planned Actions/Services	\$1,400,199

The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

Other general fund budget expenditures include standard operating expenses which account for large portions of the general fund, including salaries, benefits, and facilities expenses such as rent and maintenance.

DESCRIPTION	AMOUNT
Total Projected LCFF Revenues for LCAP Year	\$5,507,056

Annual Update

LCAP Year Reviewed: 2017-18

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 1

All students will receive high quality instruction in Common Core and NGSS standards from highly qualified teachers in 21st Century classrooms at a safe, clean, welcoming facility.

State and/or Local Priorities addressed by this goal:

State Priorities: 1, 2, 6, 7

Local Priorities:

Annual Measurable Outcomes

Expected

100% of core teachers will be appropriately assigned and will hold a valid CA Teaching Credential with appropriate English learner authorization as defined by the CA Commission on Teaching Credentialing.

Actual

100% of teachers are appropriately assigned, either through credential or permit. 71% have a teaching credential, 29% have teaching permits and are working towards credential.

Expected

100% of pupils will have access to standards-aligned materials and additional instructional materials.

The school will maintain or increase course offerings.

100% of teachers will receive CCSS and NGSS professional development.

Actual

100% of students have access to standards-aligned materials through teacher-created materials created from CCSS-aligned backwards plans and the Springboard mathematics curriculum. All full time classroom teachers are also alloted a classroom supplies budget for additional instructional materials that students may need.

CAHS increased course offerings this year due to adding a grade level, and additional courses.

CAHS Summer PD and weekly professional development focused on backwards planning using aligned quarterly interim assessments, CCSS, and student exemplars. Teachers spent time taking assessments and examining standards to ensure the alignment and rigor of their lessons and assessments. This included a special emphasis in writing, examining the CCSS's for writing and student exemplars at different scoring levels. Other topics that were covered in professional development this year included: aggressive monitoring, data analysis, Depth of Knowledge Levels, and socratic discussions. All topics were directly connected to standards, exemplars/models, and opportunities to practice.

Expected Actual

School leaders rate the facilities as "excellent" on 90% of inspections.

We instituted quarterly operations and facilities walkthroughs this year. On the facilities walkthrough rubric, a standard was an average of >3.0 (out of 5). CAHS averaged a 3.24 for the year. In addition, we gave an operations survey in the middle and end of the year. On the middle of year survey, operations was rated at least 82% or higher as either very effective or effective within operations.

Actions/Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services

All core teacher candidates screened for employment will hold valid CA Teaching Credential with appropriate English learner authorization; Alpha Public Schools Human Resources will annually review assignment and credential status.

Actual Actions/Services

100% of teachers are appropriately assigned, either through credential or permit.
71% have a teaching credential, 29% have teaching permits and are working towards credential.

Budgeted Expenditures

\$14,459

Estimated Actual Expenditures

\$13,272

Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
The school will support teachers in becoming highly qualified and in completing the Professional Clear credential through Beginning Teacher Support and Assessment program, subject matter examination, and advanced certification.	One of six eligible teachers is enrolled in the BTSA programs with tuition fully paid by Alpha.	\$6,900	\$3,266
Action 3 Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Purchased instructional materials	All purchased instructional materials are aligned to the CA CCSS and/or charter petition	\$105,900	\$269,104
will be aligned to CA Common Core State Standards and/or with charter petition.			
Action 4			
Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures

The school will provide teachers with collaborative time to plan, create and share standards-based lessons.

All full-time teachers have an hour planning period four-days a week to protect time to collaborate to plan, create, and share standards-based lessons. Teachers also engage in weekly data meetings during professional development afternoons. During this time, they have an opportunity to collaborate during professional development on best practices to implement professional development goals.

\$423,632 \$411,798

Action 5

Planned Actions/Services

The school will conduct an annual assessment of course offerings and will determine whether to maintain or increase course offerings.

Actual Actions/Services

CAHS conducted an annual assessment of course offerings this past year and made a determination to increase course offerings for 17-18 in order to better meet the needs of students as well as to serve their incoming junior class

Budgeted Expenditures

\$6,900

Estimated Actual Expenditures

\$6,958

Action 6

Planned Actions/Services **Actual Actions/Services Budgeted Expenditures Estimated Actual Expenditures** Professional development based Professional development, \$59,000 \$33,500 on CCSS and NGSS will be based on CCSS was provided to all teachers on Thursday provided to all teachers. afternoons (our minimum days). Additionally, some teachers received opportunities to attend external PD on these topics from key partners such as Relay Graduate School of Education and NAATE **Action 7** Planned Actions/Services **Actual Actions/Services Budgeted Expenditures Estimated Actual Expenditures** Regular custodial cleaning and facility inspections will occur.

Classrooms and school grounds were cleaned on a daily basis by night time custodians based on a specified list of tasks provided by the operations team. The checklist outlines tasks to be conducted on a weekly, monthly and quarterly basis. Facilities walk throughs conducted quarterly to insure safety and maintenance. In addition, school-based ops teams do monthly walkthroughs

\$47,004

\$55,711

Action 8

Planned Actions/Services

Increase support staff at school and from network

Actual Actions/Services

At the network level, a Chief Operating Officer, Director of Strategy, and family and community engagement support was added to support the school with additional coaching in operations, long-term strategy, and family engagement.

Budgeted Expenditures

\$41,787

Estimated Actual Expenditures

\$143,203

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

Estimated Actual Expenditures

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

CAHS has been successful in 2017-18 around achieving the Annual Measurable Outcomes through the described actions and services. In particular, a significant investment in time and resources was put into purchasing and implementing CCSS aligned curriculum, teacher professional development, and operations support. These investments led to strong results with the AMOs, as well as teacher retention and operational health (facilities, systems, processes) at the school.

An area of additional work that will inform our 2018-19 actions is around increasing the proportion of teachers with clear credentials.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The actions/services to achieve the goal were effective in helping us achieve our AMOs. However, we are continuing to work on our talent/recruiting processes to ensure that our credentialed teachers are high quality.

While external factors are at play which brings challenges, we are continuing to invest in avenues of credentialing and teacher certification support in order to ensure we have high quality teachers serving our students.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

We made the expected investments in most areas. However, the two areas we saw a material increase in estimated actual expenditures were additional textbooks/curriculum/instructional materials, and the addition of network office operations support.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Through our school site council and parent feedback, as well as identified needs based on site assessment, we will add an action/service around additional remediation, counseling, and behavioral intervention support - through additional network and school staff in these areas.

Goal 2

All students will make significant growth toward mastery of the Common Core State Standards in English Language Arts and Math; EL students will demonstrate growth in meeting EL standards.

State and/or Local Priorities addressed by this goal:

State Priorities: 2, 4

Local Priorities:

Annual Measurable Outcomes

Expected

50% of students demonstrate proficiency on ELA and Math Interim exams by EOY

Actual

Our assessment program changed from administering network created interims, to administering the PSAT/SAT to measure tiered student growth. As this is a new assessment system for us, our early 2017-18 goal for students meeting their tiered goal was 50%. Results showed that 44% school-wide met their tiered goal in ELA, and 48% met their goal in Math.

Expected Actual

40% of EL students demonstrate proficiency on ELA and Math Interim exams by EOY

Our assessment program changed from administering network created interims, to administering the PSAT/SAT to measure tiered student growth. As this is a new assessment system for us, our early 2017-18 goal for students meeting their tiered goal was 45%. Results showed that 43% of ELs school-wide met their tiered goal in ELA, and 41% met their goal in Math.

40% of 11th grade students demonstrate proficiency on ELA and Math SBAC exams

n/a, SBAC results have not been received at time of this submission.

25% of students will be reclassified after three years of enrollment at the school.

n/a. reclassification will happen after the time of this submission (this is end of 3rd year of enrollment).

Actions/Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services Actual Actions/Services Budgeted Expenditures Estimated Actual Expenditures

Provide differentiated instruction through use of Learning Coaches.

based lessons that incorporate

Teacher Residents use various strategies to provide differentiated instruction including pulling small groups for students for additional direct instruction and working one-on-one with students that were far below grade level within the classroom.

effective with English Language

Learners and struggling readers.

\$126,000

\$85,232

Action 2

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

Estimated Actual Expenditures

The school will provide teachers with collaborative time to plan, create, and share standards
Actual Actions/Services

Budgeted Expenditures

\$423,632

\$411,798

Action 3

SDAIE.

Planned Actions/Services Actual Actions/Services Budgeted Expenditures Estimated Actual Expenditures

EL students participate in English Language Arts/Literacy instruction with targeted instructional support. Alpha primarily meets the needs of its EL students through an inclusion model in which all students are instructed in English by teachers who are specially trained in methods and strategies that promote rapid acquisition of English as well as academic knowledge in core subjects. This year, teachers received training and professional development best practice strategies effective with ELs and struggling readers.

\$21,000

n/a: services provided within general teacher responsibilities.

Action 4

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

All teachers will participate in professional development focusing on appropriate strategies of support and intervention and on ELD standards, and effective instruction through Integrated and Designated ELD.

Alpha primarily meets the needs of its EL students through an inclusion model in which all students are instructed in English by teachers who are specially trained in methods and strategies that promote rapid acquisition of English as well as academic knowledge in core subjects. This year, teachers received training and professional development best practice strategies effective with ELs and struggling readers.

\$21,000

n/a: services provided within general teacher responsibilities.

Action 5

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

Teachers will closely monitor progress of EL students, providing support to accelerate academic achievement through the use of regular data analysis cycles.

The ELPAC is given as an annual assessment for English Leaners. The ELPAC is used to identify students who are limited English proficient, determine the level of English language proficiency of students who are limited English proficient, and assess the progress of limited English proficient students in acquiring the skills of listening. speaking, reading, and writing in English. We also use MAP testing to monitor the progress of EL students. Alpha staff meets with the English Learner's family to discuss and determine reclassification in the Spring.

\$84,726 \$82,360

Action 6

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

EL students will receive in class instructional support, which includes 1-on-1 teacher support, small group work, usage of SDAIE and ELD instructional strategies, and additional EL instructional practices as outlined in the charter.

Alpha primarily meets the needs of its EL students through an inclusion model in which all students are instructed in English by teachers who are specially trained in methods and strategies that promote rapid acquisition of English as well as academic knowledge in core subjects. This year, teachers received training and professional development best practice strategies effective with ELs and struggling readers.

\$169,453 \$164,719

Action 7

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

Implementation of the CCSS aligned curriculum and the school's core instructional strategies, monitored through classroom observation protocol using Alpha's teacher effectiveness tool.

Alpha's academic program requires the teaching of the CCSS standards and the use of standards-aligned curriculum in all classes. Core instructional practices include Independent Practice with Feedback and Accountable Talk throughout all classrooms. School leaders conduct regular observations, provide ongoing feedback, and conduct summative evaluations using Alpha's teacher evaluation rubric, 1-2 times each year.

\$13,800 \$13,915

Action 8

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

Implement COST process to address academic issues.

In order to best support our struggling students, Alpha has implemented a COST (SST) process. This process is run by an interdisciplinary team of professionals, parents, and the student, and is responsible for designing and tracking individualized intervention plans. During each meeting, the team identifies primary concerns, designs interventions to support those concerns, and creates a goal by which to measure student process. The SST process runs in 6 week cycles, with the team meeting to review progress at the end of every cycle. The SST process serves as a Tier 3 intervention, as well as a precursor to a Special Education Evaluation.

\$7,163 \$7,563

Action 9

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

Teachers will closely monitor progress of students towards grade-level proficiency through the use of regular data analysis cycles.

Data analysis cycles are happening regularly for interim assessments and MAP testing. Teachers are meeting to review data and action plan around their results.

\$42,363

\$41,180

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

Estimated Actual Expenditures

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

All of the actions and services were performed and helped the school move towards the goal. However, the Annual Measurable Outcomes need to be adapted given changes in the school's assessment program.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The actions and services were effective in helping us reach our AMOs. The effective use of PD, teacher observation and feedback cycles, and use of data meetings to support academic learning were most impactful. Next year, we will focus on incorporating a intervention/reach block into our schedule in order to have focused time with struggling learners and ELs.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

The expected investments were made across the actions and services. Some of the actions/services overlapped in terms of resources, which is why they show up as "n/a".

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

The AMOs will shift to incorporate the SAT assessment, rather than the interims, as the SAT aligns with our college readiness goals. Through feedback from our SSC and parent feedback, we will adjust our 2018-19 LCAP actions to include additional support through full time learning coaches, as well as incorporating a school-wide intervention block for all learners, which will allow us to focus on EL and struggling learners.

Goal 3

Establish effective systems and a welcoming environment that allow staff, students and families to feel safe and included so that they can participate fully in student learning and the school community.

State and/or Local Priorities addressed by this goal:

State Priorities: 3, 5, 6

Local Priorities:

Annual Measurable Outcomes

Expected	Actual
At least 95% attendance as measured by ADA.	94%
No more than 15% of students will have more than 5 unexcused absences in any school year.	18%
The school will maintain an annual suspension rate of less than 10% as measured by the State.	5%

Expected	Actual
The school will maintain an annual expulsion rate of less than 2%.	0%
The school will maintain an annual dropout rate of less than 3%.	<1%
At least 25% of families will volunteer three hours annually and will participate in Alpha community events.	7.4%
At least 75% of responding parents indicate that the school environment is safe and supportive on an annual parent survey.	98%

Actions/Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services Actual Actions/Services Budgeted Expenditures Estimated Actual Expenditures

Implementation of community and culture building events related to student attendance at school.

CAHS has a school wide attendance system, which is tied to different incentives, including field trips, lunches, and recognition in the form of awards. We maintain a school wide goal of 95% attendance. We communicate our weekly attendance percentages to our staff in our weekly newsletter, and have a systems for addressing and promoting strong student attendance.

\$13,800

\$13,915

Action 2

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

The school will hold community meetings throughout the school year, including an annual orientation during which parents learn about how they can support their students, through various supports (including attendance)

Community meetings were held throughout the school year (every other month) to discuss important issues such as attendance and college readiness. Attendance was also discussed at orientation and back to school night. In addition, we had a parent module around college readiness that highlighted factors such as attendance in strong college applications.

\$3,555 \$3,585

Action 3

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

The school will implement clear expectations for student conduct and protocols for developing constructive student conduct, including problem solving around behaviors that are inconsistent with school expectations, and will provide ongoing professional development for teachers on existing student conduct protocols.

Alpha invests heavily in socioemotional learning and promoting constructive student conduct through our advisory and AVID curriculum, which prepares students to focus on skills and behaviors in order to succeed in college. Additionally, Alpha provides all teachers extensive professional development on classroom management strategies, MTSS, and school-wide behavior systems

\$13,350 \$14,218

Action 4

Planned Actions/Services

The school will implement a daily advising program that helps students build a close relationship with a trusted adult, who will monitor their academic standing and other factors related to middle school persistence, and intervene when appropriate.

Actual Actions/Services

CAHS implemented an advisory program to support students build a close relationship with a trusted adult and provide support with academics.

Budgeted Expenditures

\$30,350

Estimated Actual Expenditures

\$23,051

Action 5

Planned Actions/Services

The school will hold monthly community meetings.

Actual Actions/Services

The school holds community meetings every other month, in the mornings and evenings (to ensure strong family participation). In months without community meeting, parents volunteer, meet in our parent center modules and trainings, participate through school site council. Community meetings are opportunities for families to share reflections and feedback with the leadership team, and also focus on key topics important for student success.

Budgeted Expenditures

\$3,555

Estimated Actual Expenditures

\$3,585

Action 6

Planned Actions/Services

The school will maintain structures such as the Parent Committee (SSC/ELAC), in which parents will be strongly encouraged to participate.

Actual Actions/Services

The school has an SSC and an ELAC that meets regularly to inform budget and academic program. Parents as well as staff are encouraged to attend.

Budgeted Expenditures

\$17,355

Estimated Actual Expenditures

\$17,500

Action 7 Planned Actions/Services **Actual Actions/Services Budgeted Expenditures Estimated Actual Expenditures** The school will administer an The annual family survey was \$5,625 \$5,673 annual survey, and will tabulate administered in February, and and share results. will be administered in May (results still being tabulated). Results from our February survey show that 97% of our families rate our academics as excellent or good, and 98% of

families rate school culture as good or excellent. Action plans are created to ensure trends in

feedback are implemented.

Action 8

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
The school will hire a full time	The school hired a full time	\$74,400	\$75,020
college counselor	college counselor.		

Action 9

Planned Actions/Services Actual Actions/Services Budgeted Expenditures Estimated Actual Expenditures

The school will increase access to counseling options

The school has gone from .3 FTE counselors/interns to .7 FTE counselors/interns, which has allowed for more students to receive consistent mental health support.

\$19,500

\$3,630

Planned Actions/Services

Actual Actions/Services

Budgeted Expenditures

Estimated Actual Expenditures

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

The school implemented the actions and services listed. In particular, the most impactful actions and services were around developing parent leadership through the school site council, having a much stronger college readiness program through the addition of the college counselor, and additional school-wide cultural events. The areas we can be more effective in is our processes around curbing student absences and sharing more opportunities for parent volunteerism.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Overall, the school is on track with the actions and services and will continue to be more effective in subsequent years. Our ability to improve attendance and parent engagement will be more effective as we focus our efforts for community meetings and parent trainings; and have more effective processes for follow up around student absences.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

The school has spent the expected amount as compared to what was originally budgeted.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Based on SSC and parent meetings, we will invest resources more heavily in a few areas: additional counseling options for our general education students and student culture and behavior support.

Stakeholder Engagement

LCAP Year: 2018-19

Involvement Process for LCAP and Annual Update

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

The LEA consulted various stakeholders throughout the LCAP planning process, including parents and families, school site council, parent community, staff, school leaders, network team, and the community. This happened in a variety of ways including our parent community meetings, the annual survey, SSC meetings, and through our ongoing conversation and engagement with families. Our process began in January with getting input and feedback from SSC, and continued up until board approval in late June.

Impact on LCAP and Annual Update

How did these consultations impact the LCAP for the upcoming year?

Engaging the SSC and parent community for input and feedback was a critical part of the process. Specifically, greater investments in EL and struggling learners, through additional specialized FTE and a modified school schedule for intervention/differentiated small group time was a response to input and feedback. In addition, dedicated counselors for general education students at each campus was another outcome of a focus area of input from families.

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Goal 1

All students will receive high quality instruction in Common Core standards from highly qualified teachers in 21st Century classrooms at a safe, clean, welcoming facility.

State and/or Local Priorities addressed by this goal:

State Priorities: 1, 2, 6, 7

Local Priorities:

Identified Need:

- Fully credentialed teachers with appropriate EL authorization
- All students need access to standards-aligned materials and additional instructional materials
- Teachers need continued high quality professional development in implementation of CCSS
- Facilities should be clean, well-maintained, and conducive to activities carried out by the school

Expected Annual Measureable Outcomes

Metrics/Indicators Baseline 2017-18 2018-19 2019-20

100% of core teachers will have appropriate credential or permit to teach, with increase in clear credential.	100%	N/A	100%	N/A
100% of pupils will have access to standards-aligned materials and additional instructional materials.	100%	N/A	100%	N/A
100% of teachers will receive CCSS professional development.	100%	N/A	100%	N/A

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
More than 85% of school leaders rate the facilities and operations as "very effective" or "effective" on EOY Ops Survey.	80%	N/A	85%	N/A

Planned Actions/Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action #1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)	
All Students	Specific Schools, Alpha Cindy Avitia High School	

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services:	Location(s)
N/A	N/A	N/A

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

New

2017-18 Actions/Services

N/A

2018-19 Actions/Services

All core teacher candidates screened for employment will hold valid CA Teaching Credential or permit with appropriate English learner authorization; Alpha Public Schools Human Resources will annually review assignment and credential status.

2019-20 Actions/Services

N/A

Budgeted Expenditures

Year 2017-18 2018-19 2019-20 **Amount** N/A \$6,995 N/A Source N/A LCFF General Fund N/A **Budget** N/A 1000-1999 Certified Personnel Staffing N/A Reference

Action #2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
-----------------------	-------------

All Students

Specific Schools, Alpha Cindy Avitia High School

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Scope of Services: Location(s)

N/A

N/A

N/A

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

New

2017-18 Actions/Services

N/A

2018-19 Actions/Services

The school will support teachers in becoming highly qualified and in completing the Professional Clear credential through Beginning Teacher Support and Assessment program, subject matter examination, and

2019-20 Actions/Services

N/A

advanced certification.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$28,824	N/A
Source	N/A	Title II Funding	N/A
Budget Reference	N/A	5000-5999 Services and Other Operating Expenditures	N/A

Action #3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Location(s)

All Students Specific Schools, Alpha Cindy Avitia HS

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Scope of Services: Location(s)

N/A N/A

Actions/Services

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchange for 2019-20	
	New		
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services	
N/A	Purchased instructional materials will be aligned to CA Common Core State Standards and/or with charter petition.	N/A	

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$152,000	N/A
Source	N/A	LCFF General Fund	N/A
Budget Reference	N/A	4000-4999 Books and Supplies	N/A

Action #4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement: Students to be Served Location(s) All Students Specific Schools, Alpha Cindy Avitia High School OR For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement: Students to be Served **Scope of Services:** Location(s) N/A N/A N/A **Actions/Services** Select from New, Modified, or Unchanged Select from New, Modified, or Unchanged Select from New, Modified, or Unchanged for 2017-18 for 2018-19 for 2019-20 New 2017-18 Actions/Services 2018-19 Actions/Services 2019-20 Actions/Services N/A The network will provide teachers with N/A collaborative time to plan, create and share

standards-based lessons.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$148,059	N/A
Source	N/A	LCFF General Fund and State SPED Funding	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

Action #5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Location(s)

All Students Specific Schools, Alpha Cindy Avitia HS

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Scope of Services: Location(s)

N/A N/A

Actions/Services

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
	New	
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
N/A	Differentiated professional development based on CCSS will be provided to all teachers	N/A

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$40,724	N/A
Source	N/A	LCFF General Fund and Title II	N/A
Budget Reference	N/A	5000-5999 Services and Other Operating Expenditures	N/A

Action #6

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served

Location(s)

All Students		Specific Schools, Alpha Cindy Avitia HS			
		OR			
For Actions/Ser	vices included as contributing to me	eting the Increased or Impro	oved Services Requiremer	nt:	
Students to be	e Served	Scope of Services:		Location(s)	
N/A		N/A		N/A	
Actions/Se	rvices				
Select from Ne for 2017-18	ew, Modified, or Unchanged	Select from New, Modification 2018-19	ed, or Unchanged	Select from New, Modified, or Unchar for 2019-20	ıged
		New			
2017-18 Action	ns/Services	2018-19 Actions/Services	s	2019-20 Actions/Services	
N/A		Regular operations and f	• •	N/A	
		walkthroughs and operat occur.	tions surveys will		
Budgeted E	Expenditures				
Year	2017-18	2018-19		2019-20	
Amount	NI/A	Φ45 070		NIA	

\$15,272

N/A

N/A

Year	2017-18	2018-19		2019-20
Source	N/A	LCFF Gen	eral Fund	N/A
Budget Reference	N/A	1000-1999	Certified Personnel Staffing	N/A
Action #	7			
	vices not included as contributing to	meeting the Increased	·	ment:
Students to be	e Served		Location(s)	
All Students, S	Students with Disabilities		Specific Schools, Alpha Cindy Avitia HS	
OR				
For Actions/Ser	vices included as contributing to mee	eting the Increased or I	mproved Services Requiremen	t:
Students to be	e Served	Scope of Services:		Location(s)
N/A		N/A		N/A
Actions/Services				
Select from Ne for 2017-18	ew, Modified, or Unchanged	Select from New, Mo for 2018-19	dified, or Unchanged	Select from New, Modified, or Unchanged for 2019-20
		New		

2017-18 Actions/Services 2018-19 Actions/Services 2019-20 Actions/Services N/A Increase support staff at school and from network, especially for remediation, counseling, and behavioral interventions

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$274,100	N/A
Source	N/A	LCFF General Fund	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

(Select from New Goal, Modified Goal, or Unchanged Goal)

New

Goal 2

All students will make significant growth toward mastery of the Common Core State Standards in English Language Arts and Math; EL students will demonstrate growth in meeting EL standards.

State and/or Local Priorities addressed by this goal:

State Priorities: 2, 4

Local Priorities:

Identified Need:

- Increase English Learner students' success in core subject areas
- Increase English Learner achievement
- · Increased reclassification rate
- Grade level proficiency in core subject areas

Expected Annual Measureable Outcomes

Metrics/Indicators Baseline 2017-18 2018-19 2019-20

50% of students achieve their tiered growth goals on the PSAT/SAT in Math and ELA.	42%	N/A	42%	N/A
40% of EL students achieve their tiered growth goals on the PSAT/SAT in Math and ELA.	n/a	N/A	40%	N/A
40% of 11th grade students demonstrate proficiency on ELA and Math SBAC exams	n/a	N/A	40%	N/A
40% of students will be reclassified after three years of enrollment at the school.	n/a	N/A	40%	N/A

Planned Actions/Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action #1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)	
N/A	N/A	
	OR	
For Actions/Services included as contributing to m	neeting the Increased or Improved Services Requiren	nent:
Students to be Served	Scope of Services:	Location(s)
English Learners, Foster Youth, Low Income	Schoolwide	Specific Schools, Alpha Cindy Avitia HS
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
	New	
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
N/A	Provide differentiated instruction through use of full time Learning Coaches and Teacher	N/A

Residents

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$177,300	N/A
Source	N/A	LCFF General Fund and Title I	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

Action #2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Location(s)

N/A

OR

N/A

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Scope of Services: Location(s)

English Learners, Low Income Schoolwide Specific Schools, Alpha Cindy Avitia

Actions/Services

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20	
	New		
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services	
N/A	EL students participate in English Language Arts/Literacy instruction with targeted instructional support, through dedicated language support 4x week in small group	N/A	
	pull-out.		

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$88,650	N/A
Source	N/A	LCFF General Fund and Title III	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

Action #3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement: Students to be Served Location(s) N/A N/A OR For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement: Students to be Served **Scope of Services:** Location(s) Schoolwide Specific Schools, Alpha Cindy Avitia HS English Learners, Foster Youth, Low Income **Actions/Services** Select from New, Modified, or Unchanged Select from New, Modified, or Unchanged Select from New, Modified, or Unchanged for 2017-18 for 2018-19 for 2019-20 New 2017-18 Actions/Services 2018-19 Actions/Services 2019-20 Actions/Services All teachers will participate in professional N/A N/A development focusing on appropriate strategies of support and intervention for struggling learners.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$13,439	N/A
Source	N/A	LCFF General Fund and Title II	N/A
Budget Reference	N/A	5000-5999 Services and Other Operating Expenditures	N/A

Action #4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Location(s)

Students with Disabilities Specific Schools, Alpha Cindy Avitia HS

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Scope of Services: Location(s)

N/A N/A

Actions/Services

Select from New, Modified, or Unchanged Se

Select from New, Modified, or Unchanged

Select from New, Modified, or Unchanged

for 2017-18	for 2018-19	for 2019-20
	New	
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
N/A	Implement COST process to address academic issues.	N/A

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$8,092	N/A
Source	N/A	State SPED Funding	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

Action #5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)	
All Students	Specific Schools, Alpha Cindy Avitia	

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services:	Location(s)
N/A	N/A	N/A
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
	New	
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
N/A	Teachers will closely monitor progress of students towards grade-level proficiency through the use of regular data analysis cycles.	N/A

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$49,353	N/A

Year	2017-18	2018-19	2019-20
Source	N/A	LCFF General Fund and State SPED Funding	N/A
Budget			
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

Action #6

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Location(s)

Students with Disabilities, Specific Student Groups, Lowest Quartile Learners (according to assessment data)

Specific Schools, Alpha Cindy Avitia

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Scope of Services: Location(s)

N/A N/A

Actions/Services

Select from New, Modified, or Unchanged for 2017-18 Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

	New	
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
N/A	Build in remediation/intervention block for selected struggling students	N/A

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$177,300	N/A
Source	N/A	LCFF General Fund and Title I	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

(Select from New Goal, Modified Goal, or Unchanged Goal)

New

Goal 3

Establish effective systems and a welcoming environment that allow staff, students and families to feel safe and included so that they can participate fully in student learning and the school community.

State and/or Local Priorities addressed by this goal:

State Priorities: 3, 5, 6

Local Priorities:

Identified Need:

- Increase student attendance
- Maintain low suspension rate
- Maintain low dropout rate
- A strong school community and parent participation leading to increased support of student success and stronger communication
- Safe and supportive school environment

Expected Annual Measureable Outcomes

Metrics/Indicators Baseline 2017-18 2018-19 2019-20

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
95% ADA	93.5%	N/A	95%	N/A
The school will maintain an annual suspension rate of less than 10% as measured by the State.	5%	N/A	<10%	N/A
The school will maintain an annual expulsion rate of less than 1%.	0%	N/A	<1%	N/A
At least 75% of responding parents indicate that the school environment is safe and supportive on an annual parent survey.	98%	N/A	>75%	N/A

Planned Actions/Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action #1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)		
All Students	Specific Schools, Al	Specific Schools, Alpha Cindy Avitia HS	
	OR		
For Actions/Services included as contributing to m	neeting the Increased or Improved Services Require	ement:	
Students to be Served	Scope of Services:	Location(s)	
N/A	N/A	N/A	
Actions/Services			
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20	
	New		
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services	
N/A	Implementation of community and culture building events related to college readiness,	N/A	

student attendance, and student engagement at school.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$21,860	N/A
Source	N/A	LCFF General Fund	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

Action #2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served

All Students

Specific Schools, Alpha Cindy Avitia HS

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services:	Location(s)
N/A	N/A	N/A

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

New

2017-18 Actions/Services

N/A

2018-19 Actions/Services

The school will hold community meetings and parent trainings throughout the school year, including an annual orientation during which parents learn about college ready skills, including the importance of attendance and other school initiatives (field trips, school events etc)

2019-20 Actions/Services

N/A

Budgeted Expenditures

 Year
 2017-18
 2018-19
 2019-20

 Amount
 N/A
 \$10,360
 N/A

 Source
 N/A
 LCFF General Fund
 N/A

Year 2017-18 2018-19 2019-20

Budget Reference N/A 1000-1999 Certified Personnel Staffing N/A

Action #3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)	
All Students	Specific Schools, Alpha Cindy Avitia HS	

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services:	Location(s)
N/A	N/A	N/A
Actions/Services		

Actions/Services				
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20		
	New			
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services		

N/A

The school will implement clear expectations for student conduct and protocols for developing constructive student conduct, including problem solving around behaviors that are inconsistent with school expectations, and will provide ongoing professional development for teachers on existing student conduct protocols.

N/A

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$8,092	N/A
Source	N/A	LCFF General Fund	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

Action #4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served Location(s)

All Students

Specific Schools, Alpha Cindy Avitia HS

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services:	Location(s)
N/A	N/A	N/A
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
	New	
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
N/A	The school and network will provide	N/A
	additional student culture support, through a culture specific school role and additional behavior support.	
Budgeted Expenditures		

2019-20

N/A

2018-19

\$106,480

Year

Amount

2017-18

N/A

Source	N/A LCFF Ge		LCFF General	Fund	N/A	
Budget Reference	N/A		1000-1999 Cer	tified Personnel Staffing	N/A	
Action #	5					
For Actions/Ser	vices not included as contributing	to meeting the	Increased or In	nproved Services Require	ment:	
Students to be	Served			Location(s)		
All Students		Specifi		Specific Schools, Alpha	ols, Alpha Cindy Avitia HS	
OR						
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:						
Students to be Served Scope of Services:		Services:		Location(s)		
N/A		N/A			N/A	
Actions/Services						
Select from Ne for 2017-18	w, Modified, or Unchanged	Select from New, Modifi for 2018-19		ed, or Unchanged	Select from New, Modified, or Unchanged for 2019-20	
	New					

2017-18 Actions/Services 2018-19 Actions/Services The school will maintain structures such as the Parent Committee (SSC/ELAC), in which parents will be strongly encouraged to participate. N/A

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$3,100	N/A
Source	N/A	LCFF General Fund	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

Action #6

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Location(s)
All Students	Specific Schools, Alpha Cindy Avitia HS

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served	Scope of Services:	Location(s)
N/A	N/A	N/A
Actions/Services		
Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
	New	
2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
N/A	The school will administer an annual survey, and will tabulate and share results.	N/A
	and will tabulate and snale results.	
Budgeted Expenditures		

Year	2017-18	2018-19	2019-20
Amount	N/A	\$625	N/A
Source	N/A	LCFF General Fund	N/A

Budget Reference	N/A		Services and Other Expenditures	N/A	
		operating.			
Action #	7				
For Actions/Ser	vices not included as contributing to	meeting the Increased	or Improved Services Requirer	ment:	
Students to be	Served		Location(s)		
All Students			Specific Schools, Alpha Cindy Avitia HS		
			OR		
For Actions/Ser	For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:				
Students to be	Served	Scope of Services:		Location(s)	
N/A		N/A		N/A	
Actions/Services					
for 2017-18 for 2018-19				Select from New, Modified, or Unchanged for 2019-20	
		New			
		1100			
2017-18 Action	s/Services	2018-19 Actions/Serv	vices	2019-20 Actions/Services	

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N/A

The school will increase access to counseling options, including an additional college counselor and general education counseling support.

N/A

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	N/A	\$69,575	N/A
Source	N/A	LCFF General Fund and State SPED Funding	N/A
Budget Reference	N/A	1000-1999 Certified Personnel Staffing	N/A

Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year: 2017-18

Estimated Supplemental and Concentration Grant Funds

Percentage to Increase or Imporve Services

\$1,138,678

32.81%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds.

At CAHS, most students are low income, English Learners, or foster youth so any improvement in services for all students directly impacts these subgroups. Many of the actions and services listed in the plan last year will see an increased investment of resources in year two of implementation. In the areas where the school was not able to execute effectively, there is a focused effort to ensure that goals are met and actions and services are well executed upon. Additionally there are some new actions and services that will directly support students in these subgroups, such as increased access to counseling services and focused support efforts by teacher residents and learning coaches. Taken altogether, services should improve by at least 32.81%.

LCAP Year: 2018-19

Estimated Supplemental and Concentration Grant Funds

Estimated Supplemental and Softochtration Crant Lands	r crochage to moreage of imporve conviocs
\$1,392,456	33.97%

Percentage to Increase or Imporve Services

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds.

At CAHS, most students are low income, English Learners, or foster youth so any improvement in services for all students directly impacts these subgroups.

While many of the actions will continue the work of previous years, there was an increase in investment towards counseling, EL support, struggling learner intervention, learning coaches, and culture/behavior support.